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Bibb County Service Delivery Strategy

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Introduction

During the 1997 legislative session, the Georgia State Legislature adopted House Bill 489, otherwise known as the Service Delivery Strategy (SDS) Act of 1997 (see Appendix A). The SDS Act requires every county within the State of Georgia to develop and adopt a Service Delivery Strategy that outlines current and future service delivery arrangements for the county. The Act requires that each Strategy contain four components (O.C.G.A. 36-70-24). These components include the identification of current service delivery arrangements (those services being provided at the time that the community began this process), identification of future service delivery arrangements (those services that may be provided after July 1, 1999), the funding sources of both current and future services, and the identification of the legal mechanisms that will be used by each of the jurisdictions to implement the Service Delivery Strategy once it is complete.

Additionally, the Service Delivery Strategy Act requires that each Strategy meet six criteria (O.C.G.A. 36-70-24). These criteria include the following:

- Elimination of Unnecessary Duplication of Services
- Elimination of Arbitrary Water and Sewer Rate Differentials
- Elimination of Double Taxation
- Compatible Land Use Plans
- Water and Sewer Extensions: Consistency with Land Use Plans
- Resolution of Annexation Disputes over Land Use

A discussion of the purpose of each of these criteria is included under the *Criteria* section of this Service Delivery Strategy.

Intent

“A Service Delivery Strategy is intended to be a concise action plan, backed up by the appropriate ordinances and intergovernmental agreements, for providing local government services and resolving land use conflicts within an entire county area. While the law does not dictate specific service delivery and land use planning arrangements within any given county, it does require every Strategy to include four basic components and to meet six criteria.

As indicated in Code Section 36-70-20, the General Assembly intends for local governments to use this planning process to develop service delivery systems which reduce unnecessary duplication, promote cooperation, eliminate funding inequities and minimize inter-jurisdictional land use disputes.

The intent of the code section is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this legislation is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity and land use. The local government service delivery process should result in the minimization of non-compatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

After receiving the necessary level of local approval [...], the Strategy must be submitted to the Department of Community Affairs for review to verify that it includes the required components and addresses the minimum criteria. If a Strategy is not adopted by the county and the required combination of cities, all local governments within the county will be ineligible for state-administered funding, grants, loans and permits.”¹

Since the latter part of 1997, Bibb County and officials from the Cities of Macon and Payne City have held several meetings to discuss the county’s Service Delivery Strategy. As a result of these meetings, each of which was open to the public, this document has been developed.

This 2006 revision is being completed in conjunction with the completion of the joint Comprehensive Plan in accordance with the Georgia Planning Act.

¹*Charting a Course for Cooperation and Collaboration: An Introduction to the Service Delivery Strategy Act for Local Governments* by the Association of County Commissioners of Georgia, the Georgia Municipal Association, the Georgia Department of Community Affairs, and the Carl Vinson Institute of Government, the University of Georgia, June 1997, pages 2-3.

SECTION A

Components (O.C.G.A. 36-70-23)

Current Service Delivery Arrangements

“The Strategy must identify all local government services presently provided or primarily funded by each general purpose local government and each authority within the county and describe the geographic area in which the identified services are provided by each jurisdiction.

This component of the Strategy should identify which local governments and authorities are presently providing which services in which area of the county at the time the process of developing the Strategy is initiated.”²

Beginning during the fall of 2005 and continuing into 2006, each of the local jurisdictions providing services in Bibb County evaluated the existing “Current Services Survey.” This evaluation was used to revise the list of services currently (i.e. during the development of this Strategy) being provided within the community. As a result of this survey, the following services have been identified as “Current Services” within Bibb County:

SERVICE NAME	JURISDICTION
Airport	- City of Macon
Animal Control	- Bibb County, City of Macon
Building Inspection	- City of Macon
Burial Services	- Bibb County
Business Licenses	- Bibb County, City of Macon
Cemeteries	- Bibb County
Code Enforcement	- Bibb County
Court Services	- Bibb County, City of Macon
Cultural Programs	- Bibb County, City of Macon
E-911 Communications	- Bibb County, City of Macon
Economic Development	- Bibb County, City of Macon
Emergency Management Agency	- Bibb County, City of Macon

²et. al, pages 4-5.

SERVICE NAME	JURISDICTION
Engineering	- City of Macon, Bibb County
Fire Protection/Prevention	- Bibb County, City of Macon
Landfill	- City of Macon
Law Enforcement	- City of Macon, Payne City
Library	- Bibb County
Parks & Recreation	- City of Macon
Parks & Recreation – Lake Tobesofkee	- Bibb County
Planning and Zoning	- Joint Bibb County/City of Macon
Public Health	- Bibb County
Public Transit	- Bibb County, City of Macon
Roads & Bridges	- Bibb County, City of Macon & Payne City
Sewerage Collection	- Macon Water Authority
Sewerage Treatment	- Macon Water Authority
Solid Waste Collection/Recycling	- Bibb County, City of Macon, Payne City
Stormwater Management	- Bibb County, City of Macon, Payne City
Street Lighting	- Bibb County, City of Macon, Payne City
Traffic Engineering	- City of Macon
Water Services	- Macon Water Authority

The following descriptions briefly identify the services provided:

Airport Basic airport services provided at Middle Georgia Regional Airport and Herbert Smart Airport (i.e. departures and arrivals) for public and private air transportation carriers.

Animal Control Basic animal control services are provided in the City of Macon and in the unincorporated areas of the county. The City of Macon funds this activity from the general fund. Bibb County funds this activity in the unincorporated area through general fund revenues.

- Building Inspections** Inspection of new construction is undertaken in the City of Macon and in unincorporated portions of Bibb county by the Inspection and Fees Department of the City of Macon.
- Burial Services** Bibb County provides for the burial of paupers in a pauper cemetery through general fund revenues.
- Business Licenses** This activity involves the issuance and renewal of business licenses throughout the incorporated and unincorporated areas of the county.
- Cemeteries** The City of Macon owns, operates, and maintains several public cemeteries within its geographic boundaries. General fund revenues and user fees are utilized to provide for the upkeep associated with the operation of these facilities.
- Code Enforcement** Enforcement of various regulations, specifically scrap tire ordinances, are undertaken countywide by Bibb County.
- Court Services** Court services entail all operational functions associated with the operation of municipal, probate, juvenile, and superior courts throughout the county. Cities provide municipal court services for violations occurring in the city's geographic boundaries. The county funds juvenile court functions for crimes occurring county-wide. Various funding mechanisms are in place to provide the revenues required for court operations.
- Cultural Programs** Cultural programs are funded by the City of Macon and Bibb County. The City of Macon provides funding for the Douglass Theater which provides theatrical, cultural, and arts programming for the public, and may in the future fund the Booker T. Washington Center. Additionally, Bibb County provides funding for the Harriet Tubman Museum. Both the City of Macon and Bibb County provide additional resources for the operation of numerous

other cultural activities within the community such as the Museum of Arts and Sciences and the Macon Arts Alliance.

E-911

Communications

This activity involves the operation of an E-911 emergency dispatch system. The City of Macon and Bibb County participate in the provision of E-911 services. Funding for E-911 is shared by each jurisdiction. E-911 dispatchers are employees of the City of Macon.

Economic

Development

Economic Development activities are provided through the following entities: Macon-Bibb County Industrial Authority, the Urban Development Authority, the Macon Economic Development Commission, and the Bibb County Development Authority. Funding for each of the entities above (except the Bibb County Development Authority) is shared between each jurisdiction. Funding for the Bibb County Development Authority is provided by Bibb County. Each entity provides economic development activities countywide.

Engineering

The City of Macon Engineering Department is responsible for Land Surveying/Engineering, Investigating, evaluating, designing and overseeing construction of many types of civil engineering projects for the public's well-being. The Department is responsible for storm drainage improvements and charged with carrying out the Federal Mandate on Non-Pollutant Discharge Elimination Systems.

The Bibb County Engineering Department is charged with the overall responsibility of performing solid waste contract administration, development plan review, overseeing residential solid waste collection, as well as erosion and sedimentation control.

Emergency Management Services

The Bibb County Emergency Management Agency is jointly funded by the City of Macon and Bibb County. EMA is charged with developing mitigation activities that either prevent the occurrence of an emergency or reduce the community's vulnerability in ways that minimize loss associated with disasters.

Fire Protection and Prevention

Fire protection is provided in the City of Macon, Payne City, and Bibb county by the Macon Fire Department. The county reimburses the city for fire protection activities in the unincorporated areas. Bibb County owns the buildings and equipment for those stations in the unincorporated areas.

Landfill

The City of Macon provides landfill services at a facility that is available to all residents of Bibb County. Funding for this facility is derived from general fund and revenue generated from user fees.

Law Enforcement

Law enforcement activities such as routine patrol, traffic enforcement, enforcement of local ordinances and regulations, enforcement of state and federal laws, and the issuance of warrants. The City of Macon operates a police department through general fund revenues.

Library

Basic library services are provided county-wide for all residents regardless of the jurisdiction in which they live. Bibb County provides all funding for library operations.

Parks & Recreation

Recreation activities are provided for all residents located in municipal and unincorporated areas. Funding mechanisms for each jurisdiction are listed below. The City of Macon provides recreation services county-wide. Bibb County provides recreational services/activities at Lake Tobesofkee

Parks & Recreation

(Lake Tobesofkee) Bibb County provides recreational services/activities at Lake Tobesofkee.

Planning & Zoning The City of Macon and Bibb County operate a joint planning & zoning office. The planning & zoning office is responsible for ensuring accurate current and future land uses within the county, as well as reviewing zoning reclassification requests and proposed developments.

Public Health Bibb County provides funds for the operation of the Bibb County Health Department. All residents of Bibb County have the opportunity to benefit from this service. Additionally, Bibb County provides funds to the Medical Center of Central Georgia for treatment of indigent patients each year.

Public Transportation The City of Macon and Bibb County each provide funds for the operation of the Macon-Bibb County Transit Authority. The Transit Authority provides public transportation services in municipal and unincorporated areas of the county. The City of Macon and Bibb County each utilize general fund revenues for this service.

Roads and Bridges Basic road and bridge maintenance and construction activities are performed by each jurisdiction. Beneficiaries of these activities are municipal and unincorporated area residents.

**Sewerage
Collection**

Collection of sewerage is a service offered by the Macon Water Authority. The City of Macon and Bibb County jointly created the Macon Water Authority. User fees are utilized by the MWA to provide sewerage collection services. MWA provides this service in the City of Macon and in portions of the unincorporated area. Payne City provides its own sewerage collection services for its residents.

Sewerage Treatment

The Macon Water Authority provides sewerage treatment for the City of Macon, Bibb County, and Payne City. Revenues for the provision of this service are derived from user fees.

Solid Waste Collection and Recycling

Solid waste collection for municipal area residents is provided by each city. Bibb County provides this service through a private contract. User fees are used to pay the costs associated with this service.

Stormwater Management

Stormwater management activities such as drainage control are provided by all jurisdictions. Cities provide this service within their own municipal boundaries. Bibb County provides this service for the unincorporated portions of the county.

Street Lighting

Street lighting is provided by each jurisdiction. Street lighting is provided by Bibb County in certain unincorporated areas; however, special tax districts are utilized to ensure that residents benefiting from street lighting projects are the ones who pay for this service.

Traffic Engineering

The City of Macon's Traffic Engineering Department is responsible for identifying and investigating locations for needed traffic improvements. Traffic Engineering also perform detailed traffic studies (signal, safety, parking, etc.). Traffic Engineering is responsible for improving arterial traffic flow and reducing fuel and other related costs to motoring public through planning, design and installation of computerized traffic signal systems and other traffic system projects.

Water Services

Water services (including distribution and treatment) are provided by the Macon Water Authority and by Payne City. Payne City provides water services only

within its geographic boundaries. Water service funding comes from enterprise funds, which derive their revenues from user fees associated with the service.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in Bibb County:

Bibb County:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Unincorporated Area
Burial Services	- Countywide
Business Licenses	- Unincorporated Areas
Code Enforcement	- Countywide
Court Services	- Countywide
Cultural Programs	- Countywide
Economic Development	- Countywide
Engineering	- Unincorporated Areas
Library	- Countywide
Parks & Recreation (Lake Tobesofkee)	- Countywide
Planning and Zoning	- Countywide
Public Health	- Countywide
Public Transit	- Unincorporated Areas
Roads and Bridges	- Unincorporated Areas
Solid Waste Collection/Recycling	- Unincorporated Areas
Stormwater Management	- Unincorporated Areas
Street Lighting	- Unincorporated Areas
Traffic Engineering	- Unincorporated Areas

Maps outlining “extraterritorial” service areas are included in Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in the City of Macon:

City of Macon:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Airport	- Countywide
Animal Control	- Municipal Area Only
Building Inspection	- Countywide
Business Licenses	- Municipal Area Only
Cemeteries	- Countywide
Court Services	- Municipal Area Only
Cultural Programs	- Countywide
E-911 Communications	- Countywide
Economic Development	- Countywide
Emergency Management	- Countywide
Engineering	- Municipal Area Only
Fire Protection/Prevention	- Countywide
Landfill	- Countywide
Law Enforcement	- Municipal Area Only
Parks & Recreation	- Countywide
Planning and Zoning	- Countywide
Public Transit	- Municipal Area Only
Roads and Bridges	- Municipal Area Only
Solid Waste Collection/Recycling	- Municipal Area Only
Stormwater Management	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Engineering	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in Payne City:

Payne City:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Roads and Bridges	- Municipal Area Only
Sewerage Collection	- Municipal Area Only
Solid Waste Collection/Recycling	- Municipal Area Only
Stormwater Management	- Municipal Area Only
Street Lighting	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services by the Macon Water Authority:

Macon Water Authority:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Sewerage Collection	. City of Macon and Unincorporated Areas
Sewerage Treatment	. Countywide
Water Services	. Countywide

Maps outlining “extraterritorial” service areas are included in Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services by the Macon Transit Authority:

Macon Transit Authority:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Public Transit	. Countywide

Maps outlining “extraterritorial” service areas are included in Appendix C.

Future Service Delivery Arrangements

“The Strategy must indicate which local government or authority will provide each service, the geographic areas of the county in which each service will be provided and a description of any services to be provided by any local government to any area outside of its geographical boundaries. If two or more local governments within the same county are assigned responsibility for providing identical services within the same geographic area, the Strategy must include an explanation of this arrangement.

This component of the Strategy should identify which local governments and authorities will provide which services in which areas of the county after the Strategy is adopted and implemented.”³ The following services may be provided by their respective jurisdictions and/or authorities within the next five years. Items identified in brackets in the jurisdiction column indicate services which are currently being discussed by the City of Macon and Bibb County and have been discussed as ideas that might be potential avenues to be pursued for future service provision. All other services have been deemed adequate and are not anticipated to deviate from what is listed below within the next five year.

SERVICE NAME	JURISDICTION
Airport	- City of Macon
Animal Control	- Bibb County, City of Macon
Building Code Enforcement and Inspection	- City of Macon, [Bibb County]
Burial Services (Pauper)	- Bibb County
Business Licenses	- Bibb County, City of Macon, Payne City
Cemeteries	- City of Macon
Code Enforcement	- Bibb County
Court Services	- Bibb County, City of Macon
Cultural Programs	- Bibb County, City of Macon
E-911 Communications	- Bibb County, City of Macon
Economic Development	- Bibb County, City of Macon
Emergency Management Agency	- City of Macon
Engineering	- Bibb County, City of Macon, [Joint Bibb County/City of Macon]
Fire Prevention/Protection	- City of Macon
Landfill	- City of Macon

³ et al., page 5.

SERVICE NAME	JURISDICTION
Law Enforcement	- City of Macon
Library	- Bibb County
Parks & Recreation	- City of Macon
Parks & Recreation (Lake Tobesofkee)	- Bibb County
Planning and Zoning	- Joint Bibb County/City of Macon
Public Health	- Bibb County
Public Transit	- Bibb County, City of Macon
Roads & Bridges	- Bibb County, City of Macon, Payne City
Sewerage Collection	- Payne City, Macon Water Authority
Sewerage Treatment	- Macon Water Authority
Solid Waste Collection/Recycling	- Bibb County, City of Macon, Payne City
Stormwater Management	- Bibb County, City of Macon, Payne City
Street Lighting	- Bibb County, City of Macon, Payne City
Traffic Engineering	- Bibb County, City of Macon, [Joint Bibb County/City of Macon]
Water Services	- Payne City, Macon Water Authority

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in Bibb County:

Bibb County:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Unincorporated Areas
Burial Services	- Countywide
Business Licenses	- Unincorporated Areas
Code Enforcement	- Countywide
Court Services	- Countywide
Cultural Programs	- Countywide
Economic Development	- Countywide
Engineering	- Unincorporated Areas [Joint Bibb County/City of Macon]
Library	- Countywide
Parks & Recreation (Lake Tobesofkee)	- Countywide
Planning and Zoning	- Countywide
Public Health	- Countywide
Public Transit	- Unincorporated Areas
Roads and Bridges	- Countywide
Solid Waste Collection/Recycling	- Unincorporated Areas
Stormwater Management	- Unincorporated Areas
Street Lighting	- Unincorporated Areas
Traffic Engineering	- Unincorporated Areas [Joint Bibb County/City of Macon]

Maps outlining “extraterritorial” service areas are included in Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in the City of Macon:

City of Macon:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Airport	- Countywide
Animal Control	- Municipal Area Only
Building Inspection	- Countywide
Business Licenses	- Municipal Area Only
Cemeteries	- Countywide
Court Services	- Municipal Area Only
Cultural Programs	- Countywide
E-911 Communications	- Countywide
Economic Development	- Countywide
Emergency Management Services	- Countywide
Engineering	- Municipal Area Only [Joint Bibb County/City of Macon]
Fire Protection/Prevention	- Countywide
Landfill	- Countywide
Law Enforcement	- Municipal Area Only
Planning & Zoning	- Countywide
Parks & Recreation	- Countywide
Public Transit	- Municipal Area Only
Roads and Bridges	- Municipal Area Only
Solid Waste Collection/Recycling	- Municipal Area Only
Stormwater Management	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Engineering	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in Payne City:

Payne City:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Roads and Bridges	- Municipal Area Only
Sewerage Collection	- Municipal Area Only
Solid Waste Collection/Recycling	- Municipal Area Only
Stormwater Management	- Municipal Area Only
Street Lighting	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services by the Macon Water Authority:

Macon Water Authority:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Sewerage Collection	City of Macon and Unincorporated Areas
Sewerage Treatment	Countywide
Water Services	Countywide

Maps outlining “extraterritorial” service areas are included in Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services by the Macon Transit Authority:

Macon Transit Authority:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Public Transit	Countywide

Maps outlining “extraterritorial” service areas are included in Appendix C.

Funding Sources

“The Strategy must describe the funding source for each service to be provided. This component of the Strategy must indicate the source of revenue each local government will use to fund each service it will provide within the county (e.g., countywide revenues, unincorporated area revenues, municipal revenues, enterprise funds, or some combination).”⁴

In compliance with this section, the local governments in Bibb County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by Bibb County:

Bibb County:

SERVICE NAME	FUNDING SOURCE
Animal Control	- General Fund
Burial Services	- General Fund
Business Licenses	- User Fees
Code Enforcement	- General Fund
Court Services	- General Fund
Cultural Programs	- General Fund
E-911 Communications	- General Fund
Economic Development	- General Fund
Engineering	- General Fund and User Fees
Library	- General Fund
Parks & Recreation (Lake Tobesofkee)	- Enterprise Fund (subsidy from General Fund)
Planning & Zoning	- General Fund
Public Health	- General Fund
Public Transit	- General Fund and User Fees
Roads and Bridges	- General Fund
Solid Waste Collection/Recycling	- User Fees
Street Lighting	- Special Tax District Funding
Stormwater Management	- General Fund

⁴et al., page 6.

SERVICE NAME

FUNDING SOURCE

Traffic Engineering

- General Fund

Note: General Fund revenues refer to "countywide" revenues.

The following table outlines the funding source for each service provided by the City of Macon:

City of Macon:

SERVICE NAME	FUNDING SOURCE
Airport	General Fund, Federal Grants and User Fees
Animal Control	General Fund
Building Inspection	User Fees
Business Licenses	User Fees
Cemeteries	General Fund
Court Services	General Fund
Cultural Programs	General Fund
E-911 Communications	General Fund
Economic Development	General Fund
Emergency Management Services	General Fund
Engineering	General Fund & User Fees
Fire Protection/Prevention	General Fund and payment from Bibb County
Landfill	General Fund and User Fees
Law Enforcement	General Fund
Parks & Recreation	General Fund and User Fees
Planning and Zoning	General Fund
Public Transit	General Fund and User Fees
Roads and Bridges	General Fund
Solid Waste Collection/Recycling	User Fees
Stormwater Management	General Fund
Street Lighting	General Fund
Traffic Engineering	General Fund

The following table outlines the funding source for each service provided by Payne City:

Payne City:

SERVICE NAME	FUNDING SOURCE
Roads and Bridges	- General Fund
Sewerage Collection	- User Fees
Solid Waste Collection/Recycling	- User Fees
Stormwater Management	- General Fund
Street Lighting	- General Fund
Water Service	- User Fees

The following table outlines the funding source for each service provided by the Macon Water Authority:

Macon Water Authority:

SERVICE NAME	FUNDING SOURCE
Sewerage Collection	User Fees
Sewage Treatment	User Fees
Water Services	User Fees

The following table outlines the funding source for each service provided by the Macon Transit Authority:

Macon Transit Authority:

SERVICE NAME	FUNDING SOURCE
Public Transit	Bibb County, City of Macon, User Fees

Legal Mechanisms to Implement Strategy

“The Strategy must identify the mechanisms, if any, to be used to implement the Service Delivery Strategy.

The term mechanisms, as defined in O.C.G.A. 36-70-2, paragraph 5.3, includes but is not limited to, intergovernmental agreements, ordinances, resolutions and local Acts of the General Assembly in effect on July 1, 1997 or executed thereafter.”⁵

In order to implement this Service Delivery Strategy for Bibb County, each of the jurisdictions required to adopt the Strategy have elected to utilize resolutions passed by the governing body. These resolutions authorize the Chief Elected Official (i.e. County Commission Chairman or Mayor) to execute the certification forms associated with the adoption and submission of the county’s Service Delivery Strategy. A copy of the resolution passed by each jurisdiction is attached as Appendix D.

⁵et al., page 7.

SECTION B

Criteria (O.C.G.A. 36-70-24)

Elimination of Unnecessary Duplication

“The Strategy must promote the delivery of government services in the most efficient, effective and responsive manner. The Strategy must also identify steps which will be taken to eliminate or avoid overlapping and unnecessary competition and duplication of services and identify the time frame in which such steps will be taken.

When two local governments or authorities provide or offer the same service in overlapping areas, the Service Delivery Strategy must provide for elimination of this duplication of services. Examples of such duplication of service include:

- A city water department and a county water authority both have excess water capacity and have extended water lines to serve the same area of the county immediately adjacent to the city’s jurisdictional boundaries.
- A city contracts for ambulance service with a provider that routinely responds to calls outside the city’s boundaries where the county EMS also provides ambulance service.

When a city provides a service at a higher level than the same service provided throughout the geographic area of the county by the county, the law states that such service shall not be considered a duplication of the county service. Cities by their very nature exist to meet the greater service demands of the residents and businesses within their communities.

The lack of duplication of services within the county demonstrates that county and municipal officials have been working together to ensure that services are provided to the citizens of Bibb county, the City of Macon, and Payne City in the most efficient and effective manner possible. As a result, this requirement of the Service Delivery Strategy Act has been met.

Elimination of Arbitrary Water and Sewer Rate Differentials

“The Strategy must ensure that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are not arbitrarily higher than the fees charged to customers inside the boundaries of the service provider.

If a local government believes a rate differential is arbitrary and disputes the reasonableness of such water and sewer rate differentials, the law provides that local government with the following recourse:

- The disputing local government may hold a public hearing for the purpose of reviewing the rate differential.
- If the public hearing does not lead to a resolution of the dispute, a qualified engineer may be hired to prepare a study of the water and sewer rates.
- If the rate study concludes that the rate differential is arbitrary (i.e. not reasonably based on the cost to provide the service), the dispute must be submitted to some form of alternative dispute resolution, such as mediation.
- If alternative dispute resolution is unsuccessful, the disputing local government may challenge the arbitrary rate differentials in a court of competent jurisdiction.

Before initiating a time-consuming and potentially expensive appeals process, the local government representing disgruntled water and sewer customers is encouraged to meet with the jurisdiction providing the service and attempt to resolve their concerns.”⁶

In Bibb County, the Macon Water Authority is the sole provider of water and sewer services for residents in Macon and in portions of the unincorporated areas of the county. The Macon Water Authority has adopted a water and sewer rate schedule that does not distinguish between municipal and unincorporated area residents. Payne city only provides water and sewer services to residents within its territorial boundaries. As a result of this arrangement, no “arbitrary” differences exist in the provision of water and sewer services in the county.

Elimination of Double Taxation

“The Strategy must ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals and property owners who receive the service. In addition, the Strategy must ensure that when the county and one or more cities jointly fund a countywide service, the county share of such

⁶et al., pages 8-9.

funding shall be borne by the unincorporated residents, individuals, and property owners who receive the service.

The intent of this provision is to eliminate double taxation of municipal property owners. When a county provides a service primarily for the benefit of the unincorporated area, the law provides that funding for such service must come from:

- (1) special service districts created by the county in which property taxes, insurance premiums taxes, assessments or user fees are levied or imposed; or
- (2) any other mechanism agreed upon by the affected parties which eliminates double taxation (i.e. Double Taxation Agreement)."⁷

⁷et al., page 10.

Compatible Land Use Plans

“Local governments within the same county must, if necessary, either amend their land use plans so that the plans are compatible and nonconflicting or adopt a single land use plan for the entire county.”⁸

Currently, the land use plans for Bibb County, the City of Macon, and Payne City are compatible. In Bibb County, the Macon-Bibb County Planning and Zoning Commission provides land use planning countywide. Additionally, according to the Macon-Bibb County Planning and Zoning office, Payne City’s land use plan does not contain any incompatibilities with the land use plans utilized by Bibb County and the City of Macon. Since the land use plans are compatible, this requirement has been met without any additional changes and/or revisions needing to be made to each jurisdiction’s land use plan.

⁸et al., page 12.

Water and Sewer Extension: Consistency with Land Use Plans

“The provision of extraterritorial water and sewer services by any jurisdiction must be consistent with all applicable land use plans and ordinances.”⁹

Since the land use plans for Bibb County, the City of Macon, and Payne City are currently compatible, the provision of extraterritorial water and sewer services by any jurisdiction will be consistent with all applicable land use plans and ordinances so long as the extension of those services is undertaken in compliance with the implementing jurisdiction’s own land use plans. In the event that water and sewer lines will be extended into an area where the land use plans have not been made compatible, the jurisdiction extending such services will, in good faith, authorize such extensions in a manner that ensures that they will be compatible with the other jurisdiction’s existing land use plans. Adoption of this Service Delivery Strategy for Bibb County will serve as an agreement by all parties to this section.

⁹et al., page 13.

SECTION C

Adoption of the Strategy (O.C.G.A. 36-70-21, 36-70-25)

“Local governments within each county must execute an agreement for the implementation of a Service Delivery Strategy by July 1, 1999. Adoption of the Strategy must be accomplished by adoption of a resolution by:

- the county governing authority;
- the governing authority of each city located within the county which has a population of 9,000 or greater within the county;
- the city which serves as the county seat; and
- no less than half of the remaining cities which have a population of at least 500 persons within the county.”¹⁰

Jurisdictions Required to Adopt

In Bibb County, only Bibb County and the city of Macon are required to adopt the Bibb County Service Delivery Strategy. However, Payne City has been invited by Bibb County and the City of Macon to take part in the process to review the existing Service Delivery Strategy.

Completion of this Service Delivery Strategy indicates that all jurisdictions required to adopt the Strategy for Bibb County, as outlined above, have reviewed and adopted the strategy through the legal mechanism identified in Section B. A copy of the executed resolution for each jurisdiction adopting the strategy is attached as Appendix D.

The parties involved have agreed that this agreement will expire on December 31, 2008 unless re-approved prior to that date by all required parties.

¹⁰et al., page 14.

SECTION D

Strategy Updates (O.C.G.A. 36-70-28)

In compliance with O.C.G.A. 36-70-28, Bibb County has reviewed and revised this Service Delivery Strategy. The county, and each jurisdiction required, have conducted such revisions under the following condition as outlined by the law:

- In conjunction with updates of the comprehensive plan as required by Article I of this chapter;

This condition warrants a revision to this Service Delivery Strategy. Any jurisdiction that becomes aware of a necessary revision will forward notification to all other jurisdictions within the county. At such time, the chief elected officials of each jurisdiction will take the necessary steps to identify the revisions required, to draft new language for the Service Delivery Strategy, and to adopt such revisions once they have been agreed upon by all jurisdictions required to adopt the Strategy.

Appendix A
Service Delivery Strategy Law

Appendix A
Service Delivery Strategy Act of 1997

H. B. No. 489 (AS PASSED HOUSE AND SENATE) By: Representatives Royal of the 164th, Walker of the 141st, Reichert of the 126th and Felton of the 43rd.

A BILL TO BE ENTITLED AN ACT

To amend Title 36 of the Official Code of Georgia Annotated, relating to local government, so as to provide for the adoption of a local government service delivery strategy agreement by municipalities and counties; to change certain definitions; to provide legislative intent; to provide procedures for adopting the strategy; to provide for the elements to be included within the strategy; to provide for criteria to be met by the strategy; to provide for verification by the Department of Community Affairs; to provide for prohibitions related to state administered grants to municipalities and counties; to change a certain cross-reference; to provide for related matters; to provide an effective date; to repeal conflicting laws; and for other purposes.

BE IT ENACTED BY THE GENERAL ASSEMBLY OF GEORGIA:

SECTION 1.

Title 36 of Georgia Annotated, relating to local government, is amended by striking Chapter 70, relating to coordinated and comprehensive planning by counties and municipalities, and inserting in its place a new Chapter 70 to read as follows:

ARTICLE 1

36-70-1.

The local governments of the State of Georgia are of vital importance to the state and its citizens. The state has an essential public interest in promoting, developing, sustaining, and assisting local governments. In addition, the natural resources, environment, and vital areas of the state are of vital importance to the state and its citizens. The state has an essential public interest in protecting and preserving the natural resources, the environment, and the vital areas of the state. The purpose of this article is to provide for local governance to serve these essential public interests of the state by authorizing and promoting the establishment, implementation, and performance of coordinated and comprehensive planning by municipal governments and county governments, and this article shall be construed liberally to achieve that end. This article is enacted pursuant to the authority granted the General Assembly in the Constitution of the State of Georgia, including, but not limited to, the authority provided in Article III, Section VI, Paragraphs I and II(a)(1) and Article IX, Section II, Paragraphs III and IV.

36-70-2.

As used in this chapter, the term:

(1) 'Comprehensive plan' means any plan by a county or municipality covering such county or municipality proposed or prepared pursuant to the minimum standards and procedures for preparation of comprehensive plans and for implementation of comprehensive plans established by the department.

(2) 'Coordinated and comprehensive planning' means planning by counties and municipalities undertaken in accordance with the minimum standards and procedures for preparation of plans, for implementation of plans, and for participation in the coordinated and comprehensive planning process, as established by the Department.

(3) 'County' means any county of this state.

(4) 'Department of Community Affairs' means the Department of Community Affairs of the State of Georgia created pursuant to Article I of Chapter 8 of Title 50.

(5) 'Governing authority' or 'governing body' means the board of commissioners of a county, sole commissioner of a county, council, commissioners, or other governing authority for a county or municipality.

(5.1) 'Inactive municipality' means any municipality which has not for a period of three consecutive calendar years carried out any of the following activities:

(A) The levying or collecting of any taxes or fees;

(B) The provision of any of the following governmental services: water; sewage; garbage collection; police protection; fire protection; or library; or

(C) The holding of a municipal election.

(5.2) 'Local government' means any county as defined in paragraph (3) of this Code section or any municipality as defined in paragraph (7) of this Code section. The term does not include any school district of this state.

(5.3) 'Mechanisms' includes, but is not limited to, intergovernmental agreements, ordinances, resolutions, and local Acts of the General Assembly in effect on July 1, 1997, or executed thereafter.

(6) 'Minimum standards and procedures' means the minimum standards and procedures for preparation of comprehensive plans, for implementation of comprehensive plans, and for participation in the coordinated and comprehensive planning process, as established by the Department, in accordance with Article I of Chapter 8 of Title 50. Minimum standards and procedures shall include any standards and procedures for such purposes prescribed by a regional development center for counties and municipalities within its region and approved in advance by the Department.

(7) 'Municipality' means any municipal corporation of the state and any consolidated city-county government of the state.

(8) 'Region' means the territorial area within the boundaries of operation for any regional development center, as such boundaries shall be established from time to time by the board of the Department.

(9) 'Regional development center' means a regional development center established under Article 2 of Chapter 8 of Title 50.

36-70-3.

The governing bodies of municipalities and counties are authorized:

(1) To develop, or to cause to be developed pursuant to a contract or other arrangement approved by the governing body, a comprehensive plan;

(2) To develop, establish, and implement land use regulations which are consistent with the comprehensive plan of the municipality or county, as the case may be;

(3) To develop, establish, and implement a plan for capital improvements which conforms to minimum standards and procedures and to make any capital improvements plan a part of the comprehensive plan of the municipality or county, as the case may be;

(4) To employ personnel, or to enter into contracts with a regional development center or other public or private entity, to assist the municipality or county in developing, establishing, and implementing its comprehensive plan;

(5) To contract with one or more counties or municipalities, or both, for assistance in developing, establishing, and implementing a comprehensive plan, regardless of whether the contract is to obtain such assistance or to provide such assistance; and

(6) To take all action necessary or desirable to further the policy of the state for coordinated and comprehensive planning, without regard for whether any such action is specifically mentioned in this article or is otherwise specifically granted by law.

36-70-4.

(a) Each municipality and county shall automatically be a member of the regional development center for the region which includes such municipality or county, as the case may be.

(b) Each municipality and county shall pay, when and as they become due, the annual dues required for membership in its regional development center.

(c) Each municipality and county shall participate in compiling a Georgia data base and network, coordinated by the department, to serve as a comprehensive source of information available, in an accessible form, to local governments and state agencies.

36-70-5.

(a) Except as provided in subsection (b) of this Code section, nothing in this article shall limit or compromise the right of the governing body of any county or municipality to exercise the power of zoning.

(b) Any municipality which is as of April 17, 1992, an inactive municipality shall not on or after April 17, 1992, exercise any powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly. Any municipality which becomes an inactive municipality after April 17, 1992, shall not after becoming inactive exercise powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly.

(c) Any county which has located within its boundaries all or any part of any inactive municipality shall have full authority to exercise through its governing body all planning and zoning powers within the area of such inactive municipality within the county, in the same manner as if such area were an unincorporated area.

ARTICLE 2

36-70-20.

The intent of this article is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this article is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity, and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

36-70-21.

Each county and municipality shall execute an agreement for the implementation of a local government service delivery strategy as set forth in this article by July 1, 1999.

36-70-22.

Each county shall initiate the process for developing a local government service delivery strategy after July 1, 1997, but no later than January 1, 1998. Initiation of the strategy shall be accomplished by the provision of a written notice from the county to the governing bodies of all municipalities located wholly or partially within the county or providing services within the county and to other counties providing services within the county.

Such notice shall state the date, time, and place for a joint meeting at which designated representatives of all local governing bodies shall assemble for the purpose of commencing deliberations on the service delivery strategy. The notice shall be sent not more than 45 and not less than 15 days prior to the meeting date. In the event the county governing authority fails to initiate the process by January 1, 1998, any municipality within the county may do so by sending a written notice, containing the required information, to the county and all other municipalities.

36-70-23.

Each local government service delivery strategy shall include the following components:

(1) An identification of all local government services presently provided or primarily funded by each general purpose local government and each authority within the county, or providing services within the county, and a description of the geographic area in which the identified services are provided by each jurisdiction;

(2) An assignment of which local government or authority, pursuant to the requirements of this article, will provide each service, the geographic areas of the county in which such services are to be provided, and a description of any services to be provided by any local government to any geographic area outside its geographical boundaries. In the event two or more local governments within the county are assigned responsibility for providing identical services within the same geographic area, the strategy shall include an explanation of such arrangement;

(3) A description of the source of the funding for each service identified pursuant to paragraph (2) of this Code section; and

(4) An identification of the mechanisms to be utilized to facilitate the implementation of the services and funding responsibilities identified pursuant to paragraphs (2) and (3) of this Code section.

36-70-24.

In the development of a service delivery strategy, the following criteria shall be met:

(1) The strategy shall promote the delivery of local government services in the most efficient, effective, and responsive manner. The strategy shall identify steps which will be taken to remediate or avoid overlapping and unnecessary competition and duplication of service delivery and shall identify the time frame in which such steps shall be taken. When a municipality provides a service at a higher level than the base level of service provided throughout the geographic area of the county by the county, such service shall not be considered a duplication of the county service;

(2) (A) The strategy shall provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider shall not be arbitrarily higher than the fees charged to customers receiving such service which are located within the geographic boundaries of the service provider.

(B) If a governing authority disputes the reasonableness of water and sewer rate differentials imposed within its jurisdiction by another governing authority, that disputing governing authority may hold a public hearing for the purpose of reviewing the rate differential. Following the preparation of a rate study by a qualified engineer, the governing authority may challenge the arbitrary rate differentials on behalf of its residents in a court of competent jurisdiction. Prior to such challenge, the dispute shall be submitted to some form of alternative dispute resolution;

- (3) (A) The strategy shall ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. Further, when the county and one or more municipalities jointly fund a county-wide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners that receive the service.

(B) Such funding shall be derived from special service districts created by the county in which property taxes, insurance premium taxes, assessments, or user fees are levied or imposed or through such other mechanism agreed upon by the affected parties which complies with the intent of subparagraph (A) of this paragraph; and

- (4) (A) Local governments within the same county shall, if necessary, amend their land use plans so that such plans are compatible and nonconflicting, or, as an alternative, they shall adopt a single land use plan for the unincorporated and incorporated areas of the county.

(B) The provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances.

(C) A process shall be established by July 1, 1998, to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county.

36-70-25.

(a) Approval of the local government service delivery strategy shall be accomplished as provided for in this Code section.

(b) The county and each municipality within the county shall participate in the development of the strategy. Approval of the strategy shall be accomplished by adoption of a resolution:

(1) By the county governing authority;

(2) By the governing authority of municipalities located within the county which have a population of 9,000 or greater within the county;

(3) By the municipality which serves as the county site if not included in paragraph (2) of this subsection; and

(4) By no less than 50 percent of the remaining municipalities within the county which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection.

(c) For the purpose of determining population, the population in the most recent United States decennial census shall be utilized.

(d) If a county and the necessary number of cities in the county cannot reach an agreement on the strategy, a means for facilitating an agreement through some form of alternative dispute resolution shall be employed. Where the alternative dispute resolution action is unsuccessful, the neutral party or parties shall prepare a report which shall be provided to each governing authority and made a public record. The cost of alternative dispute resolution authorized by this subsection shall be shared by the parties to the dispute pro rata based on each party's population according to the most recent United States decennial census. The county's share shall be based upon the unincorporated population of the county.

(e) The adoption of a service delivery strategy specified in Code Section

36-70-21 may be extended to a date certain no later than 120 days following the date otherwise specified in Code Section 36-70-21 upon written agreement of the local governments enumerated in subsection (b) of this Code section. In the event such an agreement is executed, the sanctions specified in Code Section 36-70-27 shall not apply until on and after such extended date.

36-70-26.

Each county shall file the agreement for the implementation of strategy required by Code Section 36-70-21 with the department. The department shall, within 30 days of receipt, verify that the strategy includes the components enumerated in Code Section 36-70-23 and the minimum criteria enumerated in Code Section 36-70-24. The department, however, shall neither approve nor disapprove the specific elements or outcomes of the strategy.

36-70-27.

On and after July 1, 1999, no state administered financial assistance or grant, loan, or permit shall be issued to any local government or authority which is not included in a department verified strategy or for any project which is inconsistent with such strategy.

36-70-28.

Each county and municipality shall review, and revise if necessary, the approved strategy:

- (1) In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- (2) Whenever necessary to change service delivery or revenue distribution arrangements; or
- (3) In the event of the creation, abolition, or consolidation of local governments.

SECTION 2.

Said title is further amended by striking paragraph (2) of Code Section 36-66-3, relating to definitions regarding zoning procedures, and inserting in its place a new paragraph (2) to read as follows:

"(2) 'Territorial boundaries' means, in the case of counties, the unincorporated areas thereof and any area defined in paragraph (5.1) of Code Section 36-70-2, and, in the case of municipalities, the area lying within the corporate limits thereof except any area defined in paragraph (5.1) of Code Section 36-70-2."

SECTION 3.

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

SECTION 4.

All laws and parts of laws in conflict with this Act are repealed.

Appendix B Service Delivery Strategy Forms



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb **Service:** Airport

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Macon

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	General Fund, Federal Grants, User Fees (including leases)

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided within the community. The City will continue to provide the service countywide through general fund revenues. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Malhis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon Chief Administrative Officer, 478-751-7170

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	General Fund
Bibb County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided within the community. The County will continue to provide the service in the unincorporated area and in Payne City through general fund revenues and the City of Macon will provide the service within the City's incorporated boundaries through general fund revenues. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC

Phone number: 478-751-6160

Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170; Steve Layson, Bibb County CAO, 478-749-6345



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Building Inspection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Macon

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided within the community. The City of Macon will provide the service countywide through general fund revenues and user fees. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided within the community. Bibb County will continue to provide for pauper burials countywide through general fund revenues. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-0160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Mike Anthony, City of Macon CAO, 478-751-7170

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	User Fees
City of Macon	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County and City will continue to provide the service countywide through user fees. The attached Strategy provides further information related to the provision of the service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170; Steve Layson, Bibb County CAO, 478-749-6345

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	General Fund & User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided within the community. The City of Macon will provide the service countywide through general fund revenues and user fees at the three city-owned cemeteries. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-5160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided within the community. Bibb County will provide the service countywide through general fund revenues and user fees for the purpose of regulating scrap tires. In unincorporated areas, the code enforcement program ensures that operating businesses have current business licenses. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Steve Layson, Bibb County CAO, 478-749-6345



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Court Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

Bibb County, City of Macon

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund
City of Macon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy is altered to the extent that new regulations mandate indigent defense for court services. The County will continue to provide court services in the unincorporated area, as well as some state mandated court functions countywide through the general fund. The City of Macon will provide court services countywide through general fund revenues within the city limits. Bibb County provides funds for indigent defense in its court system.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.) and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170; Steve Layson, Bibb County CAO, 478-749-6345

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund
City of Macon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the County. The County and City will continue to provide the service countywide through general fund revenues by funding various cultural program service providers. The attached Strategy provides further information related to the provision of this service. A map is not attached since the service is provided countywide through joint ventures. A map of the county, however, is attached.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Mike Anthony, City of Macon CAO, 478-751-7170. Steve Layson, Bibb County CAO, 478-749-6345

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	General Fund & User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The City will continue to provide the service countywide through the E-911 office by using general fund revenues and user fees associated with the service. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Mike Anthony, City of Macon CAO, 478-751-7170



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Economic Development

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

Bibb County, City of Macon, Macon-Bibb Industrial Development Authority, Development Authority, Urban Development Authority

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund
City of Macon	General Fund
Macon-Bibb Industrial Development Authority	Funds from City/County
Bibb County Development Authority	Funds from County
Urban Development Authority	Funds from City/County

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County and City will continue to provide the service countywide through general fund revenues by funding various economic development service providers. These providers include the Industrial Development Authority & the Bibb Development Authority. The Urban Development Authority provides the service within Macon's corporate limits.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Mike Anthony, City of Macon CAO, 478-751-7170; Steve Layson, Bibb County CAO, 478-749-6345



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Emergency Management

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Macon

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund
City of Macon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The Macon-Bibb Emergency Management Agency will continue to provide the service countywide by using revenues from local, state, and federal sources. The EMA will continue to operate under state guidelines. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 5/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Mike Anthony, City of Macon CAO, 478-751-7170



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Fire Protection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Macon

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	Special Tax District Funding
City of Macon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The Macon-Bibb County Fire Department will continue to provide the service countywide using funds derived from the City of Macon's general fund and revenues generated in the unincorporated area through a special tax district. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Mike Anthony, City of Macon CAO, 478-751-7170



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Landfill

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Macon

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	General Fund & User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The City will continue to provide this service countywide through general fund revenues and user fees. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MCRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The City of Macon will continue to provide law enforcement services through general fund revenues. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Bibb County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.**): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County will continue to provide the service countywide through general fund revenues. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Steve Layson, Bibb County CAO, 478-749-6345



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Parks & Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Macon

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	General Fund & User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The City of Macon will continue to provide the service countywide through general fund revenues and user fees. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs

County: Bibb

Service: Planning & Zoning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Joint City of Macon/Bibb County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund
City of Macon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The service is being provided jointly by a department established to do so through the City of Macon and Bibb County. The attached Strategy provides further information related to the provision of this service. A map is not included, as service is countywide.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170; Steve Layson, Bibb County CAO, 478-749-6345



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Public Health

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Bibb County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County will continue to provide funds for indigent public health issues treated at the Medical Center of Central Georgia. Bibb County also provides funding for the Bibb County Health Department.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Steve Layson, Bibb County CAO, 478-749-6345



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb **Service:** Public Transit

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

City of Macon, Bibb County, Macon Transit Authority

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund
City of Macon	General Fund
Macon Transit Authority (MTA)	Funds from City/County, Federal Funds & User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County will continue to provide the service in unincorporated areas through general fund revenues. The City of Macon will continue to provide the service in the city limits through general fund revenues. The MTA will continue to be the primary service provider. The attached Strategy provides further information related to the provision of this service. A map is not included, as service is countywide.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170; Steve Layson, Bibb County CAO, 478-749-6345



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Recreation - Tobesofkee

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Bibb County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.**) : _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	Enterprise Fund with subsidy from General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County will continue to provide the service countywide through an enterprise fund that is, from time-to-time, subsidized by the general fund. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Steve Layson, Bibb County CAO, 478-749-6345



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Roads & Bridges

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

City of Macon, Payne City, Bibb County

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Macon	General Fund & SPLOST
Payne City	General Fund & SPLOST
Bibb County	General Fund & SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County will continue to provide the service in unincorporated areas through general fund and SPLOST revenues. The two municipalities will also continue to provide the service in their jurisdiction through general fund and SPLOST revenues. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Mike Anthony, Macon CAO, 751-7170; Steve Layson, Bibb Co. CAO, 746-6345; Richard Mullis, Payne City Mayor, 743-4904

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Payne City	Enterprise Fund
Macon Water Authority	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The Macon Water Authority will continue to provide the service countywide (except in Payne City's incorporated area) by using enterprise fund revenues derived from user fees. Payne City will continue to provide this service within its corporate limits. The attached Strategy provides further information related to the provision of this service. A map is provided outlining the service areas.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis Director of Public Administration, MGRDC

Phone number: 478-751-8160

Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Tony Rojas, MWA Executive Director, 478-464-5620; Richard Mullis, Payne City Mayor, 478-743-4904



**SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS**

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

There were no land use conflicts between Bibb County and its municipalities.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

The county and municipalities have adopted a dispute process that requires the city to notify the county prior to annexation of proposed land. The county has a set amount of time to respond on official forms as to its concurrence or objection. Further steps and mediation methods are outlined in the agreement. A copy of the process is attached to the SDS document.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

The Macon Water Authority is responsible for ensuring water and sewer service is consistent with applicable land uses.

5. Person completing form: Laura Mathis

Phone number: (478) 751-6160

Date completed: 05/18/07

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Steve Layson, Bibb, (478) 749-6400; Mike Anthony, Macon, (478) 751-7170; Richard Mullis, Payne City (478) 743-4904



**SERVICE DELIVERY STRATEGY UPDATE
CERTIFICATIONS**

Instructions

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

UPDATED SERVICE DELIVERY STRATEGY FOR Bibb COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have reviewed our existing Service Delivery Strategy and have determined that:
(Check only one box for question #1)

- A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; or
- B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.

If Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.

If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:

- an updated "Summary of Service Arrangements" form (page 2) for each local service that has been revised/updated;
- any supporting local agreements pertaining to each of these services that has been revised/updated; and
- an updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.

2. Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);
3. Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4. Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5. Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3));



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Sewerage Treatment

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Macon Water Authority

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Macon Water Authority	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The Macon Water Authority will continue to provide the service countywide by using enterprise fund revenues derived from user fees. The attached Strategy provides further information related to the provision of this service. A map is provided outlining the service areas.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Tony Rojas, MWA Executive Director, 478-464-5620

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	Enterprise Fund
City of Macon	Enterprise Fund and General Fund Subsidy
Payne City	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County will continue to provide the service through a private contractor which hauls waste outside the county (see attached agreement) from unincorporated areas through an enterprise fund. The City of Macon will continue to provide the service in the City using enterprise fund revenues, and general fund subsidies. Payne City will continue to provide the service through an enterprise fund.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, Macon CAO, 751-7170; Steve Layson, Bibb Co. CAO, 749-6345; Richard Mullis, Payne City Mayor, 743-4904

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund
City of Macon	General Fund and SPLOST
Payne City	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County will continue to provide the service countywide through general fund revenues. The City of Macon will continue to provide the service in the City through general fund and SPLOST revenues. Payne City will continue to provide the service within its corporate limits through general fund revenues. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Mike Anthony, Macon CAO, 751-7170; Steve Layson, Bibb Co. CAO, 749-6345; Richard Mullis, Payne City Mayor, 743-4904



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Street Lighting

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

City of Macon, Payne City, Bibb County

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund & User Fees
City of Macon	General Fund
Payne City	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The County will continue to provide the service in unincorporated areas through general fund revenues and user fees. The City of Macon will continue to provide the service in the City through general fund revenues. Payne City will continue to provide the service within its corporate limits through general fund revenues.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, Macon CAO, 751-7170; Steve Layson, Bibb Co. CAO, 749-6345; Richard Mullis, Payne City Mayor, 743-4904



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs

County: Bibb

Service: Traffic Engineering

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Macon

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bibb County	General Fund
City of Macon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided within the community. The City will continue to provide the service countywide through general fund revenues. Bibb County will continue to provide funding for the service through general fund revenues. The attached Strategy provides further information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and City have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Mike Anthony, City of Macon CAO, 478-751-7170



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Bibb

Service: Water Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

Payne City, Macon Water Authority

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Payne City	Enterprise Fund/User Fees
Macon Water Authority (MWA)	Enterprise Fund/User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the way this service is being provided by the county. The MWA will continue to provide the service countywide (except in Payne City) using enterprise fund revenues derived from user fees. Payne City will continue to provide this service within its corporate limits. The attached Strategy provides further information related to the provision of this service. A map is attached that outlines the incorporated and unincorporated areas.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura Mathis, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 05/18/07

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Tony Rojas, MWA Executive Director, 478-464-5620; Richard Mullis, Payne City Mayor, 743-4904



SERVICE DELIVERY STRATEGY UPDATE CERTIFICATIONS

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

UPDATED SERVICE DELIVERY STRATEGY FOR Bibb COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have reviewed our existing Service Delivery Strategy and have determined that:
(Check only one box for question #1)

- A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; or
- B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.

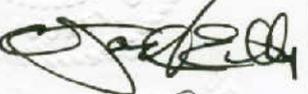
If Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.

If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:

- an updated "Summary of Service Arrangements" form (page 2) for each local service that has been revised/updated;
 - any supporting local agreements pertaining to each of these services that has been revised/updated; and
 - an updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.
2. Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);
3. Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4. Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5. Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3));

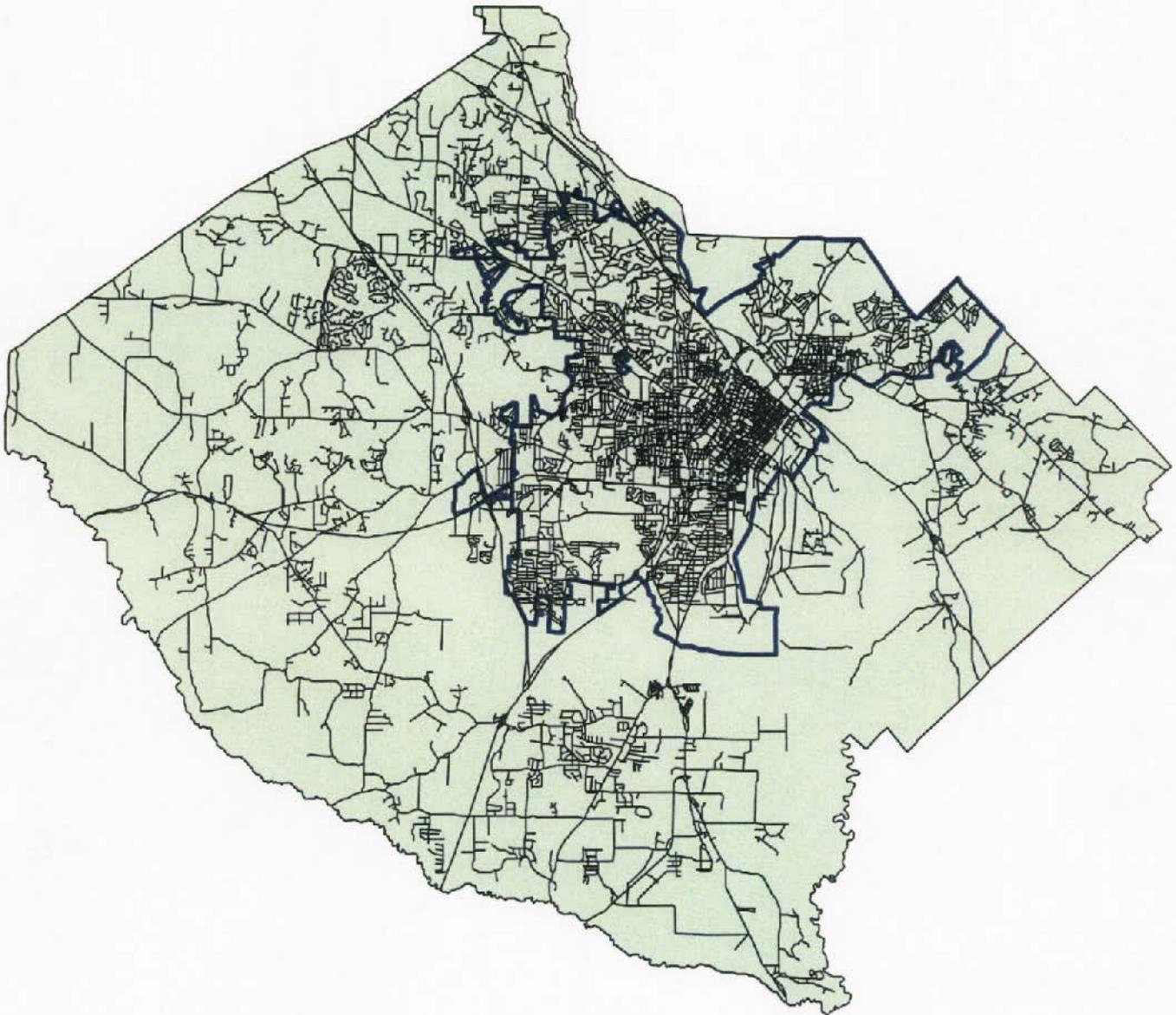
6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))' and;
9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Charles W. Bishop	Chairman	Bibb County	9/7/2007
	C. Jack Ellis	Mayor	City of Macon	8/28/07
ATTEST:  CITY CLERK				
	Richard Mullis	Mayor	Payne City	9/11/2007

Appendix C
Service Area Maps

Bibb County Service Delivery Strategy
Cultural Program Service Areas
August 2006



3 0 3 6 Miles



Middle
Georgia
Regional
Development
Center

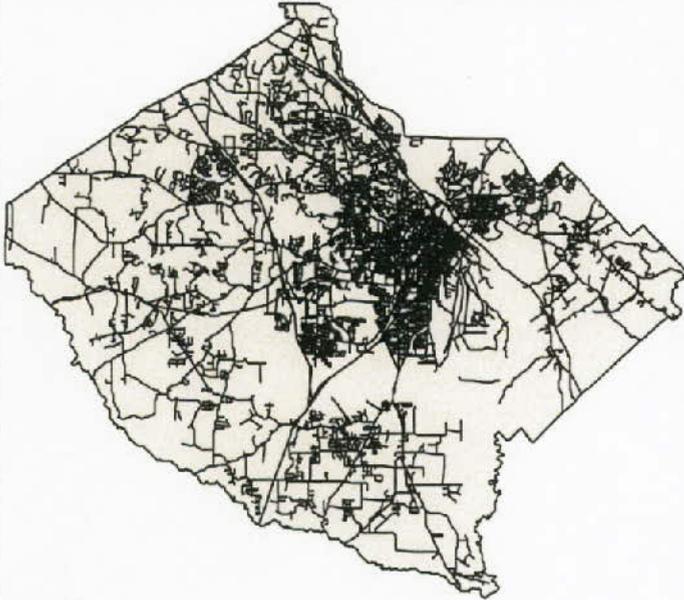
This map was created by the Middle Georgia Regional Development Center during August 2006 to assist in the update of the Service Delivery Strategy between Bibb County, the City of Macon, and Payne City. This map is intended for general planning purposes only.

LEGEND

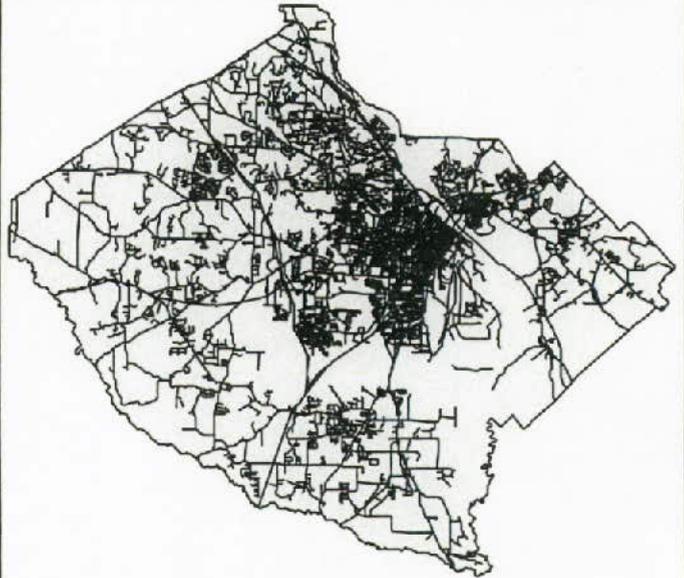
-  Roads
-  Macon Service Area
-  Bibb Co. Service Area

Bibb County Service Delivery Strategy Economic Development Service Areas August 2006

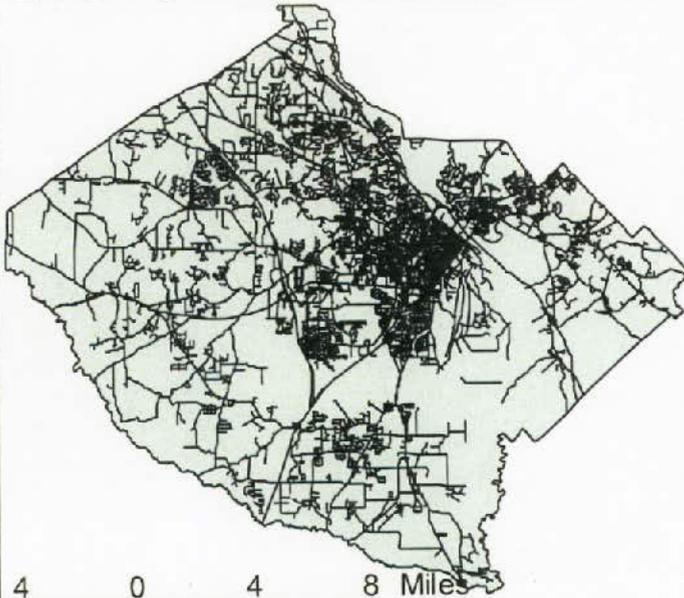
Macon-Bibb Industrial Authority Service Area



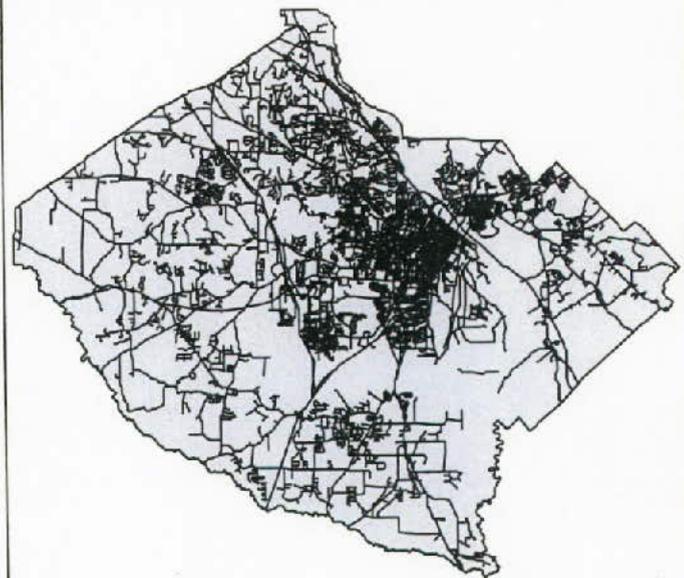
Urban Development Authority Service Area



Bibb County Development Authority Service Area



Macon Econ. Dev. Commission Service Area



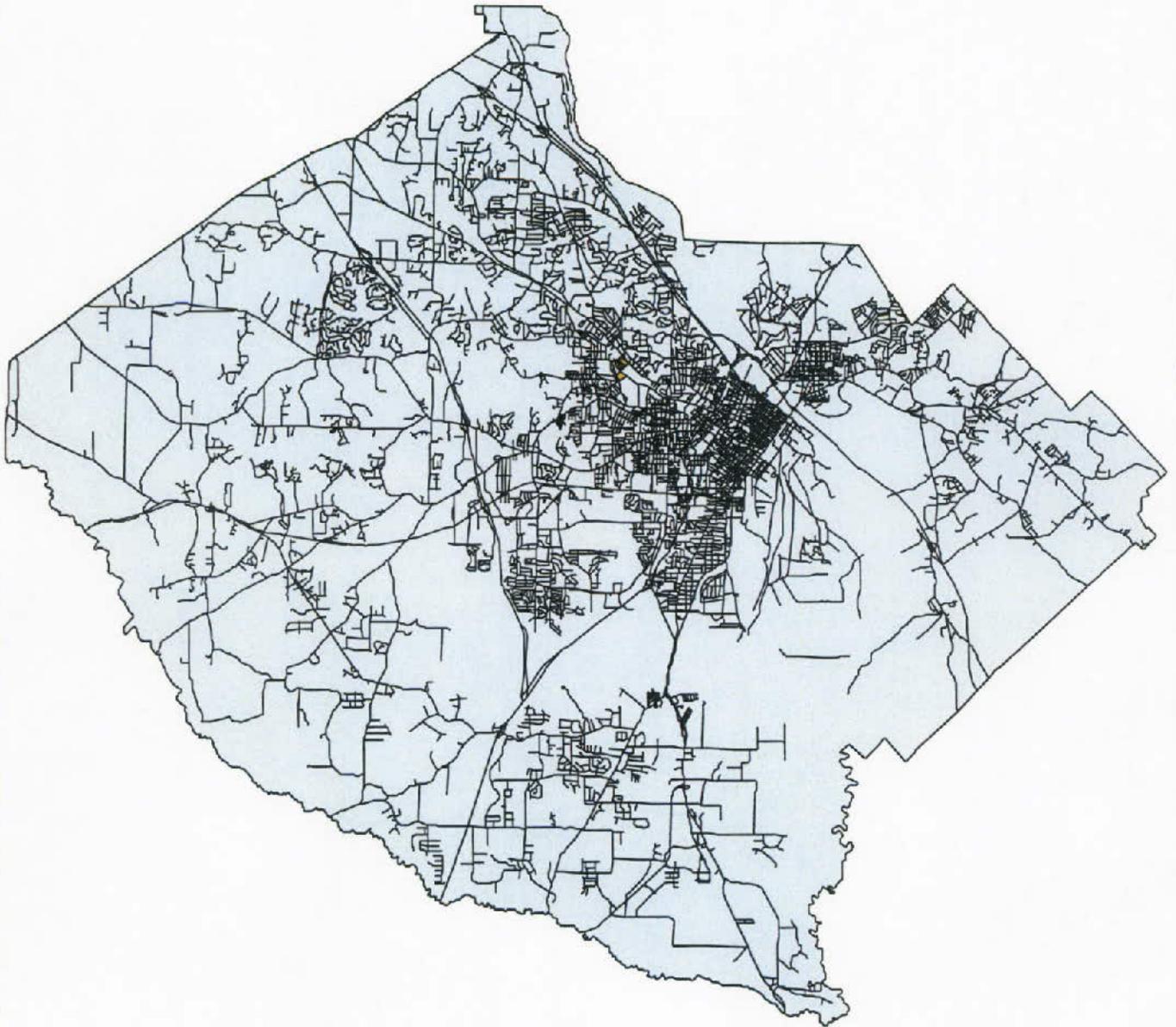
Middle Georgia Regional Development Center

This map was created by the Middle Georgia Regional Development Center during August 2006 to assist in the update of the Service Delivery Strategy between Bibb County, the City of Macon, and Payne City. This map is intended for general planning purposes only.

LEGEND

-  Roads
-  Macon-Bibb Industrial Authority Service Area
-  Urban Development Authority Service Area
-  Bibb County Development Authority Service Area
-  Macon Economic Development Commission Service Area

Bibb County Service Delivery Strategy Sewer Collection Service Areas August 2006



3 0 3 6 Miles

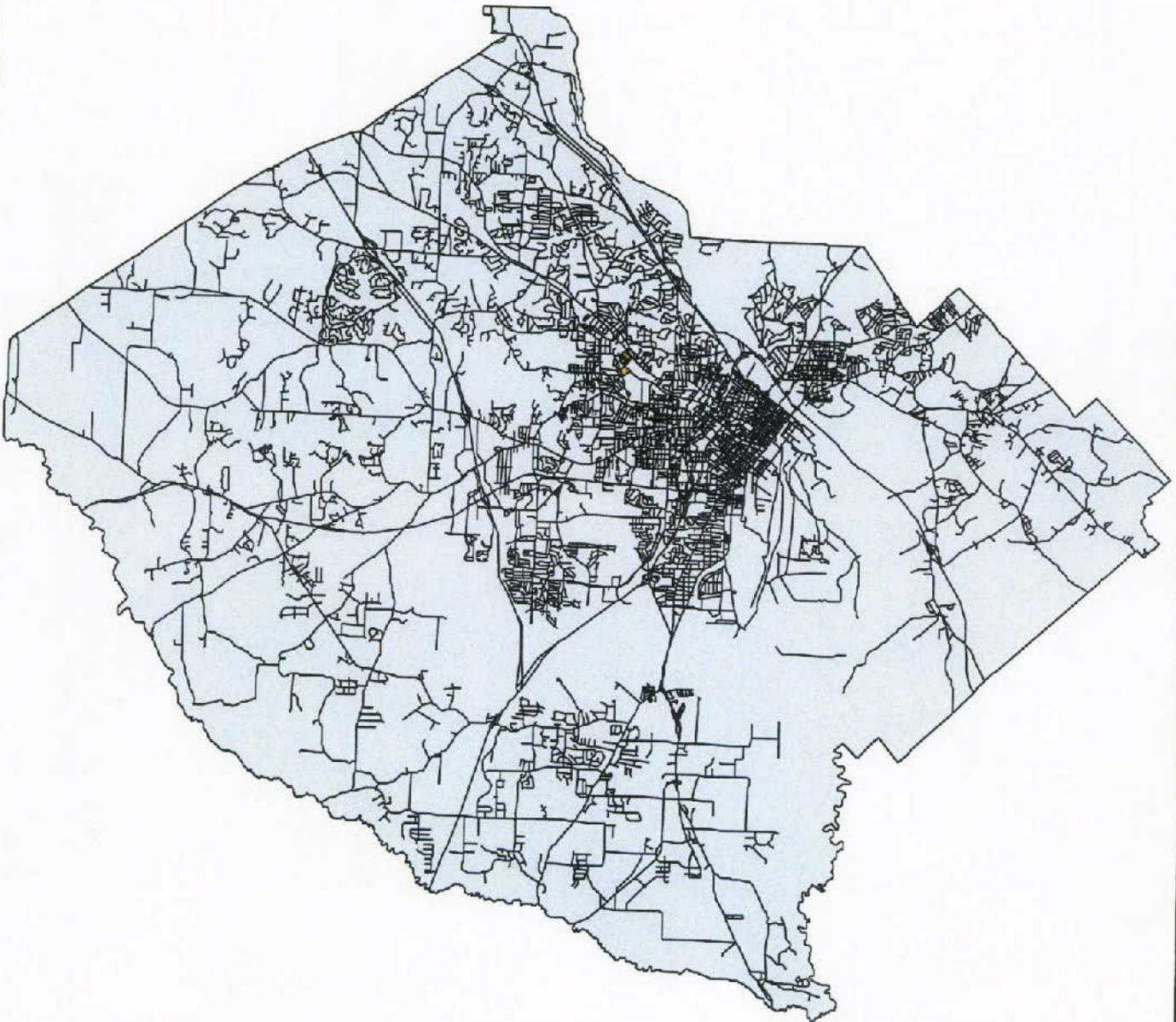


This map was created by the Middle Georgia Regional Development Center during August 2006 to assist in the update of the Service Delivery Strategy between Bibb County, the City of Macon, and Payne City. This map is intended for general planning purposes only.

LEGEND

-  Roads
-  Payne City Service Area
-  MWA Service Area

Bibb County Service Delivery Strategy Water Service Areas August 2006



3 0 3 6 Miles



This map was created by the Middle Georgia Regional Development Center during August 2006 to assist in the update of the Service Delivery Strategy between Bibb County, the City of Macon, and Payne City. This map is intended for general planning purposes only.

LEGEND

-  Roads
-  Payne City Service Area
-  MWA Service Area

Appendix D
Resolutions Adopting Strategy

**RESOLUTION OF
THE BIBB COUNTY BOARD OF COMMISSIONERS**

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

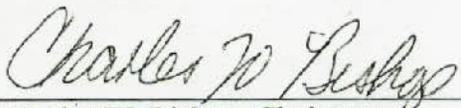
WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the County Commission Chairman to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

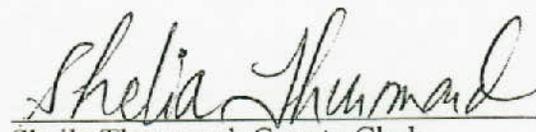
NOW THEREFORE, BE IT RESOLVED by the Bibb County Board of Commissioners that the attached Bibb County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Chairman of the Bibb County Board of Commissioners is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26, and update the strategy as necessary.

Signed and sealed this 5th day of June 2007.

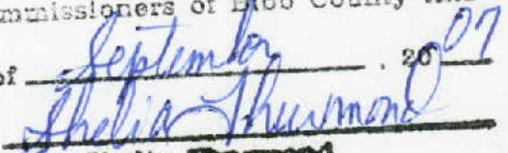


Charles W. Bishop, Chairman
Bibb County Board of Commissioners



Sheila Thurmond, County Clerk
Bibb County Board of Commissioners

I, Sheila Thurmond, Clerk of the Board of Commissioners of Bibb County, do hereby certify that the above and foregoing was duly adopted at the regular session of the Board of Commissioners of Bibb County this

13th day of September, 2007


Mrs. Sheila Thurmond
Clerk

AFFIX COUNTY
SEAL HERE

**RESOLUTION OF
THE PAYNE CITY COUNCIL**

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

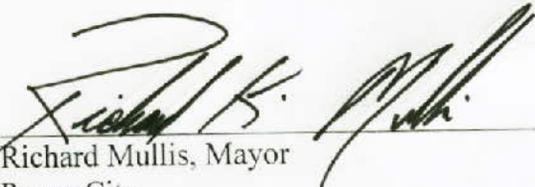
WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

NOW THEREFORE, BE IT RESOLVED by the Payne City Council that the attached Bibb County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of Payne City is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26, and update the strategy as necessary.

Signed and sealed this 10 day of Sept, 2007.


Richard Mullis, Mayor
Payne City


City Clerk *Mayor Pro Tem*
Payne City





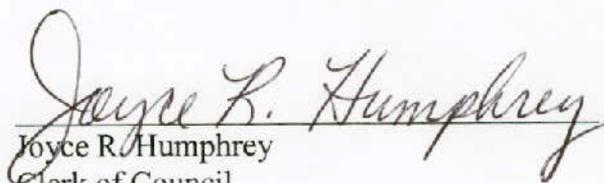
**City of Macon
City Council Office
P.O. Box 247
Macon, GA 31202**

CERTIFICATION

September 5, 2007

I, Joyce R. Humphrey, Clerk of the City Council of Macon, Georgia do hereby certify that the attached is a true and correct copy on file in the City Council Office of Resolution Number R-07-0090 adopting the 2006 Service Delivery.

Given under my hand and the seal of the City, this 5th day of September 2007.


Joyce R. Humphrey
Clerk of Council
City of Macon, Georgia

[SEAL]



SPONSOR: MAYOR C. JACK ELLIS

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF MACON, GEORGIA, ADOPTING THE 2006 SERVICE DELIVERY STRATEGY; AND FOR OTHER PURPOSES.

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

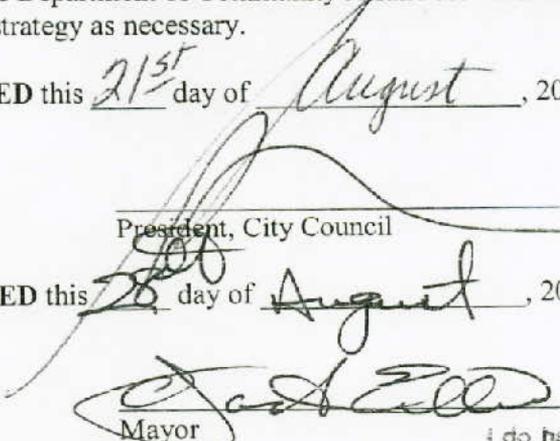
WHEREAS, city and county officials have worked diligently to review and revise the Service Delivery Strategy for Macon and Bibb County and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy; and

WHEREAS, the Macon Mayor and Council shall adopt the 2006 Service Delivery Strategy that will serve the City of Macon, Payne City, and Bibb County, until December 31, 2008, at which time the agreement will expire unless updated and re-approved by the required parties.

NOW, THEREFORE, BE IT RESOLVED by the Macon City Council that the attached Bibb County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, effective until December 31, 2008, to expire on that date unless updated and re-approved prior to that date by resolution of mayor and council and the Bibb County commissioners, and also subject to updating as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al or other mechanisms set forth by the Bibb County Board of Commissioners, Macon City Council, or Payne City Council; and

BE IT FURTHER RESOLVED that the Mayor of the City of Macon is hereby authorized to place the Service Delivery Strategy, effective until December 31, 2008, on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26, and update the strategy as necessary.

SO RESOLVED this 21st day of August, 2007.

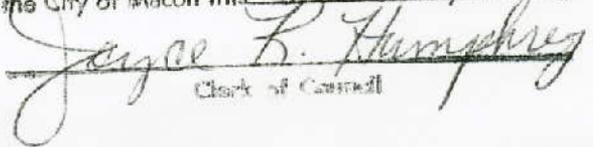

President, City Council

SO APPROVED this 20 day of August, 2007.


Mayor

City of Macon, Ga.

I do hereby certify that the above and foregoing Resolution was duly passed at the Regular Meeting of the Council of the City of Macon, held, 8-21-2007. Witness my hand and seal of the City of Macon this 8-22-2007


Joyce R. Humphrey
Clerk of Council

F/res/adopting 2006 Serv Del Strat - 5-10-07

SUBMITTED TO MAYOR'S OFFICE

August 23, 2007

RETURNED FROM MAYOR'S OFFICE

August 29, 2007 9:40 AM

SPONSORED BY

Mayor C. Jack Ellis

B-07-0090



A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF MACON, GEORGIA, ADOPTING THE 2006 SERVICE DELIVERY STRATEGY; AND FOR OTHER PURPOSES.

VOTE

COMMITTEE REPORT

	Yes	No
Alvino B...	✓	
Henry...	✓	
Edna...	✓	

Read first time June 5, 2007
And referred to the Committee on Appropriations

REPORT

Rendered August 21, 2007
and Adopted

ACTION TAKEN AND DATE: Tabled 6-18-07
Approved 8-20-07

O AND R COMMITTEE

James S. Tomblin

APPROVED AS TO LEGAL FORM BY CITY ATTORNEY

Pope Langstaff

Yes No Abstain Absent

	Yes	No	Abstain	Absent
Youmas	✓			
Hutto	✓			
Lucas	✓			
Timley				✓
Cranford				✓
DeFore	✓			
Ross	✓			
Ponder	✓			
Ficklin				✓
Chambliss	✓			
Jones	✓			
Paris	✓			
Mullis	✓			
White	✓			
Thomason	✓			
Total:	12	0		3